

Degree in Economics, Guido Carli Free International University for Social Studies -Rome, 1991.

Professional Qualification as Chattered Accountant, University of L'Aquila, 1992.

Ph.D. in Management, University of Cassino, Guido Carli Free International University for Social Studies -Rome, University of L'Aquila, University "La Sapienza" - Rome, 1994-1998.

Associate Professor of Management and Economics, University of L'Aquila, DIIIE Unit -Department of Industrial and Information Engineering and Economics; Courses on Economics and Business Management (9 credits) and Management and Governance International Business (9 credits), 2001 to present.

#### Administrative Appointments

Member of Control and Evaluation Unit, University of L'Aquila from 2005 to 2012.

Member of Council SIE Unit -System and Institution for Economy, Faculty of Economics, University of L'Aquila, from 2007 to 2012.

Member of Ph.D. Committee Faculty of Economics, University of L'Aquila, from 2007 to 2015.

Scientific Referee of the University of L'Aquila for HealthCare Education, from 2006 to 2009.

Member of Scientific Committee of Inter-Departmental Unit of Epidemiology and Health Care Planning, University of L'Aquila from 2004 to 2009.

Member of Ph.D. Committee, Guido Carli Free International University for Social Studies -Rome, 2004 -2009.

Assistant Manager SIE Unit -System and Institution for Economy, Faculty of Economics, University of L'Aquila, from 2004 to 2007.

#### Teaching at University

Professor of Intellectual Property Creation, Management and Enhancement (post-graduate -3 credits), Master's degree course in Medical and Pharmaceutical Biotechnology, Department of Applied Clinical Sciences and Biotechnology, University of L'Aquila, since 2022.

Professor of Development and Production of Biotechnological Drugs (post-graduate -3 credits), Master's degree course in Molecular and Cellular Biology, Department of Applied Clinical Sciences and Biotechnology, University of L'Aquila, from 2019 to 2022.

Professor of Public Administration Management and Management of Local Public Services, Second-Level Master's Degree in Local Government Law and Management, at the Department of Industrial and Information Engineering and Economics, University of L'Aquila, since 2022.

Professor of New Logics and Tools for Strategic Planning and Control, Second Level Master's Degree in Systemic Planning for Sustainability (MAPROSS), at the Department of Industrial and Information Engineering and Economics, University of L'Aquila, year 2021-2022.

Professor of Economics and Business Management (graduate -9 credits), Course on Law for Enterprises, Italian School of Finance Police (Scuola Ispettori e Sovraintendenti della Guardia di Finanza) and University of L'Aquila from 2011 to 2018.

Professor of HealthCare Strategic Management and Organizational Design and Behavior and Strategic Human Resource Management and Member of Committee of Master (II<sup>o</sup> level Specializing -Master) on HealthCare Management, Inter-Departmental Program by DIIIE Unit -Department of Industrial and Information Engineering and Economics and Department of Life, Health and Environmental Sciences, University of L'Aquila, 2008 to present.

Visiting Professor in the framework of Higher Education for Teaching Mobility, Erasmus+, Department of Business and Sociology, Estremadura University, Badajoz (Spain). Lectures on Strategic Management, September 2019, May 2018.

Invited Visiting Professor at the University of Sichuan, Chengdu (China). Lectures on Strategic Corporate Social Responsibility and Strategic Human Resource Management, June -July 2019, October 2018, October 2017.

Visiting Professor in the framework of Higher Education for Teaching Mobility, Erasmus+, Faculty of Entrepreneurship, Business Engineering and Management, Department of Management, University Politehnica of Bucharest (Romania), Lectures on Strategic Management, May 2019.

Visiting Chair of Management and Evaluation of Public Enterprises, Political Sciences Faculty, post-graduate courses, Guido Carli Free International University for Social Studies -Rome from 2005 to 2007.

Visiting Chair of Economics and Management of Public Utilities Faculty of Political Sciences, Guido Carli Free International University for Social Studies -Rome from 2001 to 2005.

Visiting Chair of Human Resource Management, Master on Organizational Behavior and HealthCare Management -Catholic University of the Sacred Heart -Rome from 2001 to 2006.

Visiting Chair of Human Resource Management, Course on Organizational Behavior and HealthCare Management -Catholic University of the Sacred Heart -Rome from 1997 to 2001.

Visiting Chair of Organization Design and Human Resource Management University of L'Aquila -Faculty of Economics from 1996 to 2001.

Component and leader of research teams for the development of theoretical and applied studies funded by Public Institutions and Private

Member of the UNIVAQ Task Force -Organization of the National Health Service and Effectiveness of the Right to Health within the PRIN 2022 project -The Constitutional Right to Health and Health Care Organization after the Pandemic Emergency.

Member of the DASLab, research laboratory on Right to Health and the Arrangements of the National Health System (University of L'Aquila -DIIIE), from 2022.

Member of the PRIN 2005 -Benchmarking of knowledge flows and inter-organizational arrangements for innovation in local business systems Scientific Coordinator Prof. Luciano Pilotti Scientific Officer Lucio Biggiero.

Member of the CNR Research Group on "Organization and Quality in Public Utility Service Companies" directed by Prof. Franco Fontana.

Member of the CNR Research Group on "The Flexibilization of Remuneration" directed by Prof. Franco Fontana.

Member of the MURST 40% Research Group on: Part A) "Decision Making Processes in Public Administration"; Part B) "Organizational Models in Health Care," National Coordinator Prof. Renato Mele, Site Coordinator Prof. Franco Fontana.

Participation in CNR research project 96.01551.CT10 on The control systems in health care companies. DRGs as a management control tool (Istituti di Studi Aziendali "Carlo Caramiello" Faculty of Economics LUISS Guido Carli).

Participation in the Research of the School of Management Faculty of Economics LUISS Guido Carli (1998-1999), pertaining to The strategic architecture of health care companies, directed by Prof. Franco Fontana.

Participation in Research of the School of Management Faculty of Economics LUISS Guido Carli (1999-2000), pertaining Management Incentive and Financial Participation. Stock Options, directed by Prof. Franco Fontana (with scientific coordination Dr. Massimo Brunelli).

Member of the CNR Research Group (Strategic Project 1998-2000 directed by Prof. Pietro Genco on "Priority Problems and Rationalization Policies of the National Health System." The operational unit of the School of Management Faculty of Economics LUISS Guido Carli directed by Prof. Franco Fontana dealt, in particular, with issues pertaining to the strategies of health care companies). As part of this project, in particular, participation in: (a) CNR Strategic Project 97.05311.ST74 "The strategic architecture of healthcare companies" (I year operational unit School of Management Faculty of Economics LUISS Guido Carli on Strategies of healthcare companies). b) CNR Strategic Project 98.03419.ST74 "The strategic architecture of hospital companies: an empirical verification" (II year operational unit School of Management Faculty of Economics LUISS Guido Carli on Strategies of health care companies).

Member of Italian Academy of Business Administration (AIDEA), Italian Society of Management (SIMA), Italian Society of Marketing (SIM), Eurasia Business and Economic Society (EBES).

#### Publications

- «Il controllo organizzativo», in Fontana F., Il sistema organizzativo aziendale, Franco Angeli, 1997, ISBN 9788846405302.
- «COI. Cost of Illness. I Costi dell'osteoporosi: un confronto internazionale», AA.VV. (Achard P.O. -Fratocchi L. -Tana A. -Rossi A.) -Economia e Sanità & Business International, quad. 4, 1997.
- «Economia e direzione delle aziende sanitarie. Luci, ombre, prospettive, a cinque anni dalla riforma», Atti del Convegno Luiss Guido Carli, Fontana F., Achard P.O. (a cura di) RIREA -Rivista Italiana di Ragioneria e di Economia Aziendale, n. 8/1998.
- «L'architettura strategica delle aziende sanitarie», in Economia e direzione delle aziende sanitarie. Luci, ombre, prospettive, a cinque anni dalla riforma, Atti del Convegno Luiss Guido Carli, Fontana F., Achard P.O. (a cura di) RIREA -Rivista Italiana di Ragioneria e di Economia Aziendale, n. 8/1998.
- «Economia e Organizzazione delle Imprese Sanitarie», Franco Angeli, Milano, 1999, ISBN 9788846414861.
- «La formazione delle strategie nelle aziende sanitarie», Achard P.O., Profili S., Cicchetti A., in Fontana F., Lorenzoni G. (a cura di), L'architettura strategica delle aziende ospedaliere: un'analisi empirica, Franco Angeli, 2000, ISBN 978-8846420671.
- «Lo spazio strategico: una valutazione empirica», Achard P.O., Profili S., Castello V., in Fontana F., Lorenzoni G. (a cura di), L'architettura strategica delle aziende ospedaliere: un'analisi empirica, Franco Angeli, 2000, ISBN 978-8846420671.
- «The role of training in the acquisition and diffusion of managerial knowledge », Achard P.O., Profili S., Castello V., in Health Care Organizations, paper presentato alla Aidea Giovani International Conference, Roma, 15-17 Giugno 2000.
- «Partecipazione finanziaria ed incentivazione del management. Le stock options», Achard P.O., Castello V., Franco Angeli, Milano, 2000, ISBN 9788846424068.
- «Agilità organizzativa e aziende sanitarie», Achard P.O., Castello V. in G. Costa (a cura di), Flessibilità e performance. L'organizzazione aziendale tra old e new economy, Isedi, Torino, 2001, ISBN 9788880080886.
- «Razionalità, legittimità ed appropriatezza nei processi decisionali delle aziende ospedaliere. Un approccio multirazionale», Achard P.O., Castello V., paper presentato al III° Workshop dei Docenti e Ricercatori di Organizzazione Aziendale su L'interpretazione della realtà organizzativa, svoltosi presso l'Università degli Studi di Genova nelle giornate del 7-8 febbraio 2002.
- «Processi decisionali e apprendimento organizzativo. Un approccio multirazionale», Achard P.O., Castello V., paper presentato al IV° Workshop dei Docenti e Ricercatori di Organizzazione Aziendale su I processi decisionali nell'organizzazione d'impresa, Firenze, 13-14 Febbraio 2003.
- «Le strategie delle aziende sanitarie», Achard P.O., Fontana F., Profili S., Castello V., in Genco P. (a cura di), Problemi e politiche di razionalizzazione del settore sanitario, Enzo Albano Editore, Napoli, 2003, ISBN 8887111308.
- «Il governo del processo strategico nelle aziende sanitarie», Achard P.O., Profili S., Castello V., prefazione di Fontana F., Franco Angeli, Milano, 2003, ISBN 9788846451415.
- «Il New Public Management nella Sanità», Achard P.O., Profili S., Castello V., RIREA -Rivista Italiana di Ragioneria ed Economia Aziendale, Novembre-Dicembre 2003, ISSN 1593-9154.
- «Il ruolo della dialettica regione-azienda nel governo del sistema sanitario», Achard P.O., Castello V., Profili S., RIREA -Rivista Italiana di Ragioneria ed Economia Aziendale, 2004, ISSN 1593-9154.
- «Il coordinatore clinico aziendale: meccanismo di governo o freno all'aziendalizzazione?», Achard P.O., Profili S., Castello V., RIREA -Rivista Italiana di Ragioneria ed Economia Aziendale, 2004, ISSN 1593-9154.
- «Risk Identification in the Infrastructure Construction Industry: A Supply Chain Case Study», Achard P.O., Nucciarelli A., Rosato R. and Svensson G., International Journal of Logistics Economics and Globalization, Vol.1(Issue 3/4) 2008, ISSN 1741-5373.
- «Public-private partnerships for broadband access: case study evidence from Italy and the Netherlands», Achard, P.O., Nucciarelli, A., Sadowski, B.M., Public/Private Interplay in NGCs Conference, Seville, Spain, 10-12 December 2008.
- «The new frontiers of broadband. Comparing governance, technologies, and business models over the Italian and Dutch markets», Nucciarelli A., Sadowski B.M. and Achard P.O., 19th ITS European Regional Conference, Rome, Italy, September 18-20, 2008.

- «New Frontiers of the European Airport Management Performances, Risks, and Trends of Development», Achard, P.O. and Nucciarelli, A., in Larauge P.B. and Castille M. E. Airports: Performance, Risks, and Problems, Nova Publishers, NY 2009, ISBN 978-1-60692-393-1.
- «Emerging models of public-private interplay for European broadband access: evidence from the Netherlands and Italy» Nucciarelli A., Sadowski B.M. and Achard P.O., Telecommunications Policy 34-2010, Elsevier 2010, doi: 10.1016/j.telpol.2010.07.004.
- «Reuse of fishery waste for chromium removal from waste water», Fabbricino M., Tortora G., Naviglio B., and Achard P.O., Proceedings of International Solid Waste Technology and Management, 2011, ISBN 1091-804329.
- «Nuove tecnologie e dinamiche di apprendimento tra individuo, organizzazione e società (Introduzione; Apprendimento, azione e performance; Technology enhanced learning tra individuo e organizzazione) », Castello V. e Pepe D., Apprendimento e nuove tecnologie: modelli e strumenti, Franco Angeli, Milano 2011, ISBN 9788856832365.
- «Governance e accountability delle imprese» in Il valore della Cooperazione -Parte seconda: Gestione e responsabilità sociale dell'impresa cooperativa, AA.VV. (a cura di) Politi F., L'Una, L'Aquila, Collana Diritto, Istituzioni, Mercato, 2013, ISBN 978-8896319192.
- «Global Resources, Recovery, Reuse, Recycling and Conversion in Italy», Achard P.O., Fabbricino M., D'Antonio L., The Journal of Solid Waste Technology and Management 39.4, 2014, doi: 10.5276/JSWTM.2013.260.
- «Enhancing impact evaluation systems to support strategic decision making and value creation processes in social enterprises», Achard P.O., Castello V., Di Berardino A., Trasformative Business Strategies and New Patterns for Value Creation, Sinergie-Sima 2018 Conference 14-15 June 2018- Ca Foscari University Venice (Italy), 2018, ISBN 97888943937-0-5.
- «Familiness: Strategic Determinant for Shared Value Creation», Achard P.O., Castello V., ASM Business Review (pp. 68-79) 8 (1), 2019, ISSN: 0974-9136.
- «Strategic Management of Public–Private Partnerships: Actors, Aims, and Capabilities», in Clark, Robert M., and Hakim, Simon eds. Public Private Partnerships: Construction, Protection, and Rehabilitation of Critical Infrastructure. Springer Nature, 2019, 978-3-030-24599-3.
- «Family business innovation and growth: A CSV driven perspective», Achard P.O., Castello V., General Management & Agriculture (pp. 75- 86) ASM Group of Institutes, 2020, ISBN: 978-93-89835-80-9.
- «Value Creation Through Public–Private Partnerships in the Healthcare Sector: A Managerial Analysis of Italian Healthcare Organizations During the COVID-19 Pandemic», Achard P.O. Bellini C., in: Bilgin, M.H., Danis, H., Demir, E. (eds) Eurasian Business and Economics Perspectives. Eurasian Studies in Business and Economics, vol 24. Springer, Cham, 2022, ISBN978-3-031-15530-7.

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